



TranSwitch Corporation

3 Enterprise Drive • Suite 200
Shelton, CT 06484-4696 • USA
Tel: 203.929.8810
Fax: 203.926.9453
www.transwitch.com

November 11, 2011

To: **Anja Krogh Sondrup**, IDEAPOINT
Lise Grevenkop-Castenskiold, Efficient Project Management

Dear Anja and Lise,

I would like to thank you for the successful completion of the second annual Rule Breaking Strategy Workshop at TranSwitch Corporation. We continue to find the Rule Breaking Strategy methodology very effective in creating new ideas for product development and Sales & Marketing strategies. Your experience with multi-national, multi-site companies such as TranSwitch helped us apply the methodology across our development sites to bring out the best ideas forward.

We look forward to continue working with you as we develop and refine our strategy for our target markets.

Best regards,

A handwritten signature in black ink, appearing to read "Ali Khatibzadeh".

M. Ali Khatibzadeh
President & CEO
TranSwitch Corporation